POTENTIAL CUT LIST

FY07 BUDGET

"AT RISK" LIST

February 14, 2006



FYO6 vs FYO7 POSSIBLE BUDGETS

FY06 BUDGET \$60,045,584

FY07 BUDGET

\$61,580,462

(within Prop 2 1/2 +\$1,534,878)

FY07 BASIC BUDGET \$64,078,046

(previously known as level service budget)

FY07 ENHANCED BUDGET

(School Committee Straw Vote on 2/7/06)

\$66,703,858

- To: School Committee Members
- From: Paul B. Ash, Ph.D.
- Re: Recommended "At-Risk" List
- Date: February 13, 2006
- As per your request, this memorandum lists the program and expense cuts under serious consideration at this time, if the school budget is held to a \$1,534,878 (2.56%) increase. The budget cuts are based on the advice I received from all principals and central office administrators during the past two weeks.

The proposed changes to the budget are grouped into three tiers:

- Tier 1 includes the programs and expenses that should be cut first. These cuts will reduce the budget from the school committee's straw vote total of \$66,703,858 to \$64,069,446 which is a decrease of \$2,634,412. Previously, the \$64 million dollar budget was called the "level service budget."
- Tier 2 reestablishes priorities within the level service budget by dropping some current programs/expenses and adding others, while still yielding a cut of \$69,800. Going forward, I will now call the Tier 2 budget the "Basic Budget." This Basic Budget, while well below the needs of the school system, is based on current priorities. Although I continue to strongly recommend all of the program/expenses items listed in Tier 2, the budget process yielded other program/expenses that should be funded first.
- Tier 3 includes the programs and expenses that should be cut last. These cuts will reduce the school committee's level service budget of \$64,078,046 to \$61,652,579, which is a further cut of \$2,347,067. The Tier 1, Tier 2 and Tier 3 cuts total \$5,051,279. In order to reach the maximum funding increase currently available, \$1,534,878, an additional list of cuts totaling \$72,117 needs to be found.
- Please note that the specific items listed within each Tier are not in priority order.

<u>TIER 1</u>	<u>FTEs</u>	\$
1) One additional K-5 unallocated position (3.0 to 2.0 FTEs)	1.00	\$58,600
2) SPED out of district contingency		\$280,000
3) School Committee legal expenses		\$21,900
4) Increase for new teacher Induction Program		\$191,600
5) Instructional expense above 3% (e.g. books and educational supplies)		\$360,887
6) Preventive maintenance program (salary &		
expenses)		\$608,000
7) Other new positions (see attachment)	21.75	\$926,375
8) Benefits for new positions - Other		\$187,050
Sub-total TIER 1	22.75	\$2,634,412

<u>TIER 2 - LEVEL SERVICE TO BASIC BUDGET – FEES/</u> DELETIONS/ ADDITIONS

1) Raise rental rates for private after school programs Elementary and Middle Schools		\$90,000
2) Raise rates for Community Education		\$30,000
3) Charge two teachers and EDCO EMI course to the METCO budget		\$112,000
4) Raise other rental fees by 15%		\$15,000
5) Increase lunch fee from \$2.50 to \$2.75 at Elementary and Middle Schools		\$60,000
6) Fund 0.6 FTE K-5 Literacy – includes benefits (cut in Tier 1)	-0.60	(\$38,600)
7) Fund K-5 Literacy basic materials formerly in the curriculum office budget (\$27,000), Assessment materials (\$8,000) and Sped materials		
(\$30,000) -Tier 1 cut		(\$65,000)
8) Fund 1.0 K-5 Math intervention specialist cut in Tier 1 - slightly expand direct service in grades 3 to 5 – includes benefits	-1.00	(\$58,600)
9) Fund pedagogy classes for new teachers		
(Year 2 and non-mandatory year 1 programs are not restored from Tier 1 cut)		(\$10,000)

10) Fund \$40,000 in instructional expense budgets in critical areas (cut in Tier 1)		(\$40,000)
11) Fund K-12 Program evaluation/curriculum review (summer, extended day stipends, release time)		(\$25,000)
12) Fund new proposal to reorganize the leadership of Athletics, Physical Education and Health.	0.25	\$0
Eliminate Director of PE & Athletics; create Director of Athletics; create Director of PE & Wellness; eliminate K-12 Coordinator of Health (0.75 admin/0.25 teaching) and eliminate 0.25 Asst Director of PE.		
Sub-Total Tier 2	-1.35	\$69,800

TIER 3

1) K-5 Programs:		
A. Eliminate K-5 Instrumental Music Program	2.70	\$121,500
B. Eliminate 3-5 Spanish Program	5.75	\$385,377
2) Increase Rental Fees by another 10%		\$10,000
3) Eliminate Elementary Curriculum Specialists		
A. Science	1.00	\$90,35 8
B. Social Studies	1.00	\$84,929
4) Middle School Programs:		
Clarke - Eliminate 0.7fte Early Intervention Spec (Non-Sped) plus 0.3fte Social Worker	1.00	\$51,295
Clarke & Diamond - Reduce grade 7&8 specialist/electives by 0.8 each	1.60	\$72,000
Clarke & Diamond - JV Sports (50K), General Supplies (50K)		\$100,000
5) Eliminate EDCO Prof. Dev., TAS and Primary Source		
EDCO – Prof Dev fee		\$2,000
Teachers as Scholars		\$7,500
Primary Source		\$7,500
PD Consulting		\$2,228

6) Reduce K-12 Teaching Assistants from 90.5 to		\$110,000
85.5 FTEs	5.00	
7) Hire new replacement teachers at lower step – M6 to M5 for 50 teachers		\$94,850
8) Increase Bus Fees		\$80,000
<i>Current - \$350 before July 1, \$390 before Aug 1, \$490 after Aug 1</i>		
Proposed - \$400 per seat would yield approximately \$80,000 (June 1 deadline).		
\$450 after June 1, on a space available basis		
9) Reduce K-5 Curriculum Secretary (0.7 to 0.5)	0.20	\$4,900
10) Eliminate additional 1.0 ETL at LHS including		
benefits	1.00	\$58,600
11) Increase High School teaching load from 4 to 5		
classes	10.15	\$456 ,750
(LHS Social Studies, Math, Foreign Language and Health)		
(Retain Grade 9 team for Soc. Studies and English)		

12) Eliminate Grade 9 Team (Eng	lish - Soc Stud	lies)	
		1.00	\$45,000
13) Eliminate H\$ Policy Debate (1	teacher, 2 co	aches an	d \$22,000 in
expenses)		1.00	\$78,900
14) Eliminate all Instruct. Technolog	gy Specialists	1.00	\$80,233
		1.50	\$105,109
15) Reduce 1.3FTE HS Social Work existing)	er including l	benefits (1.30	(0.6 new/ 0.7 \$73,600
existing)		1.50	\$15,000
16) Eliminate Pre-K nurse includi	ng benefits	0.50	\$33,600
17) Reduce Honors Level 1 and 2 s week	cience courses	from 6 1 3.40	to 5 classes per \$153,000
18) Reduce H\$ German		0.60	\$37,838
Sub-total Tier 3	39.70	\$2	,347,067

TOTAL61.10\$5,051,279

ADDITIONAL CUTS TO BE DETERMINED

\$72,117

Attachment #1 (See Tier 1, item 7) Positions in Tier 1

TECHNOLOGY		DIAMOND	
1.00	Technicians	0.50	Math Teacher
		0.00	Foreign Language - French
FACILITIE	<u>s</u>	0.15	Music Teacher
4.00	Custodians 2@LHS; 2 Floaters	0.20	Art Teacher
1.00	Building Technician-Preventive Maint	0.05	Social Studies Teacher
1.00	Facilities Manager		
		<u>LHS</u>	
<u>CENTRAL</u>	OFFICE	0.50	Reading Spec
0.4	10 increase in Asst to Superintendent	1.00	Math
0.	50 Admin Asst for Curric	0.50	English
		0.50	Social Studies
BRIDGE		0.50	Dance/PE
1.0	00 Crossing Guard	0.50	PE
		1.00	Science
BOWMAN	<u>I</u>	1.00	Language Lab Aide
-0.	20 Guidance Counselor		

K-5 LITERACY

0.60 Districtwide Reading

<u>K-5 MATH</u>

0.10	Department Head
1.50	Districtwide Math Spec
0.30	K-12 Curric Secretary

CLARKE

0.50	Math
0.50	Foreign Language

- 0.15 Music
- 0.25 PE/Health
- 0.00 .2 Guidance offset by .2SW

UNALLOCATED STAFF

2.00 Secondary Teachers

enrollment changes

-1.70 Fiske K and Grade 5 Teachers

K-12 PE/WELLNESS - ATHLETICS REORG

- -1.00 K-12 Coor of Athletics & PE
- 1.00 K-12 Coordinator of Athletics
- -0.25 Asst Director of PE
 - 1.00 K-12 Coordinator of PE/Wellness
- 0.50 K-12 Health Curriculum Specialist
- -0.75 K-12 Coordinator of Health
- 0.50 6-12 Prevention Specialist
- 0.25 Elementary Health Specialist

3-8 FOREIGN LANGUAGE

1.00 3-8 Coordinator of For Lang

VISUAL ARTS/PERFORMING ARTS REORG

- -0.80 K-12 Coord Visual & Perf Arts
- 0.60 K-12 Coord Performing Arts
- 0.40 K-12 Coord Visual Arts

21.75 FTEs

Required or mandated new positions (not "at risk")

SPECIAL EDUCATION

- 0.40 increase to out of district coordinator
- 0.50 Preschool-OT time
- 0.50 Preschool-SPED Teacher
- 0.40 Preschool-Speech & Language
- 0.40 Elem-SPED Teacher Estabrook
- 0.70 Elem-Resource Estabrook
- 0.20 Elem-OT Hastings
- 0.50 Elem-SPED Teacher Bowman
- 0.50 MS-Speech & Language
- 0.30 MS-OT
- 1.00 HS-AIM
- 1.00 HS-SPED Teacher
- 1.00 HS-Eval Team Leader
 - 0.50 HS Speech & Language
 - 0.20 HS-OT

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- * 0.60 HS-Social Worker
- * 0.50 Preschool Nurse

<u>K-12 ELL</u>

- 0.50 K-12 ELL Coordinator
- 1.00 HS ELL Instructional Assistant
- 0.50 HS ELL Teacher
- 3.00 Elementary ELL Teachers
- -3.00 Elementary ELL IAS
- 1.00 MS ELL Teachers

12.20 FTEs

*Positions cut under Tier 3