

Lexington Public Schools

146 Maple Street & Lexington, Massachusetts 02420

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To: Paul Ash, Superintendent

From: Mary Ellen Dunn, Assistant Superintendent for Finance and Business

Date: March 2, 2010

Re: 2nd Quarterly Financial Report {revised}

The 2nd quarter report is forecasting a projected surplus for FY10 of \$687,657 for the expense portion of the budget. The final personal services balance will not be known until the completion of collective bargaining. The net balance for personal services will not be below \$0.00.

| TYPE | LINE NUMBER | ROLL UP | Sum of APPROP | Sum of ADJSTMTS | Sum of BUDGET | Sum of PROJ EXP/ENC | Sum of Proj Balance |
|----------------|----------------|---------|------------------|-----------------|------------------|---------------------------|------------------------|
| SALARIES & V | VAGES Total | | \$55,926,576 | 305,369 | 56,231,945 | \$54,606,199 | TBD |
| EXPENSES Total | | | | (305,368) | 10,726,350 | \$10,038,693 | \$687,657 |
| Grand Total | | | \$66,958,293 | 1 | 66,958,295 | \$64,644,892 | |

The district has been able to absorb previously reported unfunded liabilities;

- 1. the large reduction in state special education Circuit Breaker reimbursement;
- 2. reductions in our federal Title I, Title II grants;
- 3. Additional reductions in Kindergarten and Department of Public Health Nursing grants; and
- 4. Program realignment within our MST, Fine Arts and Performing Arts programming requiring additional FTEs to be added to the budget.

Additional deficit liabilities that are being covered by the budget are

- 1. ARRA funding offset from salaries to cover professional development expenses of \$208,000;
- 2. Special Education Consulting Services to students of \$211,737; and
- 3. The projected \$74,490 deficit in Regular Transportation (budget report attached).
- 4. Projected contracted substitute expenses (\$63,000)

The source of the surplus of funds is generating at this point in time from the following areas

- 1. Special Education: Tuitions netted against the deficit in consultants is \$836,011
- 2. ARRA funding offset from salaries to cover professional development expenses of \$150,000
- 3. Special Education Transportation expenses are projected to generate \$408,798 in savings from the collaborative transportation program with LABBB/EDCO.

Budget Transfers:

Transfer Request:

1. \$112,372: Transfer expenses from the Transportation Revolving Fund to the Operating budget to cover the revenue deficit in the program

Approved budget transfers to date by the School Committee:

1. \$304,973: The first was a transfer of all funds related to the payment of teacher substitutes from Expenses Line #47 to Salary & Wages Line #17.

| | LINE | | Sum of | Sum of | Sum of | Sum of | Sum of Proj |
|--------------|--------|--|--------------------------|-----------|----------------------|--------------------------|--------------------------|
| TYPE | NUMBER | ROLL UP | APPROP | ADJSTMTS | | PROJ EXP/ENC | Balance |
| SALARIES & V | | UNIT A -LEA | \$42,991,217 | | 42,991,217 | | |
| | | UNIT A - STIPENDS UNIT A - COACHES | \$302,110 | 396 0 | 302,506 | | |
| | | LESA - SECRETARIES | \$513,605 \$2,513,117 | 0 | 513,605 2,513,117 | | |
| | | CO - SUPPORT | \$422,900 | 0 | 422,900 | | |
| | 7 | UNIT C - INSTR ASST. | \$3,149,353 | 0 | 3,149,353 | | |
| | Ω | NONB INSTRUCT PARAPROFESSIONAL ABA TUTORS | \$605,947 \$469,220 | 0 | 605,947 469,220 | | |
| | | OT ASSISTANTS | \$157,303 | 0 | 157,303 | | |
| | 10 | SCHOOL AIDES | \$358,670 | 0 | 358,670 | | |
| | | TECHNOLOGY | \$600,480 | 0 | 600,480 | | |
| | | CO - ADMINISTRATION PRINCIPALS | \$865,384 \$1,133,300 | 0 | 865,384 1,133,300 | | |
| | | ALA - ASST PRINC/SUPVR | \$1,620,547 | 0 | 1,620,547 | | |
| | 17 | NURSE SUBS | \$10,000 | 0 | 10,000 | | |
| | 40 | TEACHER SUBSTITUTES | \$128,423 | 304,973 | 433,396 | | |
| | 18 | SECY SUBS INSTRUC. ASST. SUBS | \$35,000 \$50,000 | 0 | 35,000 50,000 | | |
| | 20 | SICK LEAVE BUY BACK | \$0 | 0 | 0 | | |
| SALARIES & V | | | \$55,926,576 | 305,369 | 56,231,945 | | |
| EXPENSES | | BOWMAN | \$25,704 | 0 | 25,704 | \$25,704 | \$0 \$0 |
| | | BRIDGE ESTABROOK | \$23,274 \$22,032 | 0 | 23,274 22,032 | \$23,274 \$22,032 | \$0 \$0 |
| | | FISKE | \$26,892 | 0 | 26,892 | \$26,892 | \$0 |
| | 5 | HARRINGTON | \$21,978 | 0 | 21,978 | \$21,978 | \$0 |
| | | HASTINGS | \$21,924 | 0 | 21,924 | \$21,924 | \$0 |
| | | CLARKE | \$23,593 | 0 | 23,593 | \$23,593 | \$0 |
| | | DIAMOND LHS | \$23,781 \$128,090 | 335 0 | 24,116 128,090 | \$24,116 \$128,090 | \$0 \$0 |
| | _ | K-5 LITERACY | \$87,100 | (101) | 86,999 | \$86,999 | \$0 |
| | | K-5 MATH | \$63,879 | (101) | 63,778 | \$63,778 | \$0 |
| | | K-5 SCIENCE | \$29,719 | (101) | 29,618 | \$29,618 | \$0 |
| | | K-5 SOCIAL STUDIES | \$24,338 | 0 | 24,338 | \$24,338 | \$0 \$0 |
| | | 6-8 ENG/LANG ARTS 6-8 FOREIGN LANGUAGE | \$31,610 \$27,240 | (160) | 31,610 27,080 | \$31,610 \$27,080 | \$0 \$0 |
| | | 6-8 MATH | \$25,262 | 0 | 25,262 | \$25,262 | \$0 |
| | | 6-8 SCIENCE | \$37,298 | 0 | 37,298 | \$37,298 | \$0 |
| | | 6-8 SOCIAL STUDIES | \$21,345 | (175) | 21,170 | \$21,170 | \$0 |
| | 20 | 6-8 INFO TECH/BUSINESS 9-12 INFO TECH/BUSINESS | \$8,608 \$0 | 0 | 8,608 0 | \$8,608 \$0 | \$0 \$0 |
| | 21 | 9-12 ENG/LANG ARTS | \$28,634 | 0 | 28,634 | \$28,634 | \$0 |
| | | 9-12 FOREIGN LANGUAGE | \$34,909 | 0 | 34,909 | \$34,909 | \$0 |
| | | 9-12 MATH | \$23,690 | 0 | 23,690 | \$23,690 | \$0 |
| | | 9-12 SCIENCE 9-12 SOCIAL STUDIES | \$85,453 | (4.000) | 85,453 | \$85,453 | \$0 \$0 |
| | | 9-12 COMPETITIVE SPEECH | \$36,050 \$2,060 | (1,000) | 35,050 2,060 | \$35,050 \$2,060 | \$0 \$0 |
| | | 9-12 POLICY DEBATE | \$2,060 | 0 | 2,060 | \$2,060 | \$0 |
| | 28 | 9-12 GUIDANCE | \$7,210 | 0 | 7,210 | \$7,210 | \$0 |
| | | K-12 CURRICULUM | \$298,729 | (6,305) | 292,424 | \$500,424 | (\$208,000) |
| | | K-12 LIBRARY/MEDIA TECHNOLOGY | \$154,635 \$211,762 | 5,909 | 154,635 217,671 | \$154,635 \$217,671 | \$0 \$0 |
| | | ENGLISH LANGUAGE LEARNERS | \$10,300 | 5,909 | 10,301 | \$10,301 | \$0 \$0 |
| | | K-12 PE/WELLNESS | \$56,650 | 0 | 56,650 | \$56,650 | \$0 |
| | | K-12 VISUAL ARTS | \$72,100 | 1,000 | 73,100 | \$73,100 | \$0 |
| | | K-12 PERFORMING ARTS | \$77,250 | 0 | 77,250 | \$77,250 | \$0 \$0 |
| | | ATHLETICS EARLY CHILDHOOD PROGRAM | \$111,546 \$65,875 | 0 | 111,546 65,875 | \$111,546 \$65,875 | \$0 \$0 |
| | | HEALTH SERVICES | \$12,595 | 0 | 12,595 | \$12,595 | \$0 |
| | 39 | PSYCHOLOGIST | \$86,435 | 0 | 86,435 | \$86,435 | \$0 |
| | | K-12 STUDENT SERVICES | \$189,414 | 0 | 189,414 | \$189,414 | \$0 |
| | | TUITION * Budget & Projection Net Circuit Breaker Offset | | 0 | 5,237,079 | \$4,401,068 \$883,355 | \$836,011 |
| | | TRANSPORTATION SPECIAL EDUCATION SPECIAL EDUCATION CONSULTANTS | \$1,292,153 \$533,913 | 0 | 1,292,153 533,913 | \$883,355 \$745,575 | \$408,798 (\$211,662) |
| | | TRANSPORTATION | \$444,434 | 0 | 444,434 | \$518,924 | (\$74,490) |
| | 45 | PRINT CENTER | \$278,100 | 304 | 278,404 | \$278,404 | \$0 |
| | | LEGAL SERVICES | \$208,000 | 0 | 208,000 | \$208,000 | \$0 |
| | | TEACHER SUBSTITUTES | \$415,973 \$250,216 | (304,973) | 111,000 | \$174,000 | (\$63,000) |
| | | ADMINISTRATION TELEPHONE/Cell Phone/Pagers | \$350,316 \$30,725 | 0 | 350,316 30,725 | \$350,316 \$30,725 | \$0 \$0 |
| EXPENSES To | | | \$11,031,717 | | 10,726,350 | | \$687,657 |
| Grand Total | | | \$66,958,293 | 1 | 66,958,295 | | |

2 March 2, 2010

School Transportation

Fund Number: 25349940

| Director/Program Coordinator: | Elaine Celi, Transportation Coordinator Administrator: Mary Ellen Dunn | | | | | |
|-------------------------------|--|--|--|--|--|--|
| MGL Authorization: | Ch. 71 § 68 | | | | | |
| Year Established: | 2008 | | | | | |
| Program Description: | The Transportation Program is responsible for providing transportation to and from school for all Lexington Public School students. A bus fee is charged for this service. Transportation is also provided for Lexington special education students to and from school as indicated in their Individual Education Plan at no cost to the family. | | | | | |
| Program Time Table: | School Committee Vote by March 1 for continuation of fee and at what rate; • Registration Letters Mailed April 1; • Registration Due May 30; • Payment Due May 30 and June 30; Routes established based on registrations in hand during July; • Passes mailed 2 weeks prior to the first day of School. | | | | | |
| Fee Structure: | Fee is based on the total cost per seat for the number of riders projected. The Operating Budget pays for all Town Paid Students, | | | | | |
| Fund Restrictions | Compensation for employees, contracted services and payment for equipment and materials to run program. | | | | | |

Updated: 12/29/2009

| FY11 TRANSPORTATION RIDER ESTIMATES | | | | | | | | | |
|---|----------------|----------------|----------------|-----------------------------|--|----------|-----------------------------|------------------------------------|--|
| Riders | FY07 ACTUAL | FY08 ACTUAL | FY09 ACTUAL | FY10 Projected Riders | Actual Rider Count 11/13/ 09 | Variance | FY11 Projected Riders | Budget to Budget Variance | |
| Fee Rider | 1,749 | 1,436 | 1,119 | 1,400 | 1,249 | (151) | 1,325 | (75.00) | |
| Family Cap | 121 | 5 | 52 | | 7 | 7 | | - 1 | |
| Hayden Day Care/ 2nd Households | 80 | 46 | 47 | | 56 | 56 | | - | |
| Financial Waivers (free, \$25, 50% Reduced) | ? | 115 | 150 | 150 | 174 | 24 | 170 | 20.00 | |
| Subsidized Fee Based Riders | | | 148 | | | | | | |
| Eligible for Town Paid | 728 | 304 | 380 | 300 | 396 | 96 | 375 | 75.00 | |
| Total Public School Riders | 2,678 | 1,906 | 1,896 | 1,850 | 1,882 | 32 | 1,870 | 20.00 | |
| Private School Riders | 20 | 21 | 18 | 0 | - | - | - | - | |
| Total Transportation Program Participants | 2,698 | 1,927 | 1,914 | 1,850 | 1,882 | 32 | 1,870 | 20.00 | |
| Number of Buses to Budget with 150:1 ratio | 18 | 13 | 13 | 12 | 13 | 1 | 12 | - | |
| Riders to Bus with 150:1 Ratio | 150 | 148 | 147 | 154 | 145 | 32 | 156 | 1.67 | |
| Actual Number of Buses | 18 | 18 | 18 | 17 | 17 | 0 | 17 | - | |
| Actual Riders to Bus Ratio (Prior Year) | 150 | 107 | 106 | 109 | 111 | 2 | 110 | 1.18 | |

FY11 Budget: Revolving Fund Summary

Budget History:

| | Actual | Actual | Actual | Projected | Projected |
|---|----------------|-----------|-----------|-------------|-----------|
| | FY07 | FY08 | FY09 | FY10 | FY 11 |
| | Cash Flow | Cash Flow | Cash Flow | Budget | Budget |
| Revenue | | | | | |
| Prior Spring Program Fees | | 621,242 | 471,255 | 429,275 | - |
| Collections | | | | | |
| Pending Revenue Correction | | | | 76,431 | |
| Current Year Program Collections | | 159,117 | 203,039 | 216,078 | 692,313 |
| Subtotal Program Fee Collections | | 780,359 | 674,294 | 721,784 | 692,313 |
| Next Program Year Collections | 622,670 | 531,828 | 473,990 | | |
| Revenue Correction FY08 | | | | | |
| Prior Year Purchase Orders | | | 3,350 | 103 | |
| Total Projected Revenue | 622,670 | 1,312,187 | 1,151,634 | 721,887 | 692,313 |
| Expenses | | | | | |
| Salary & Wages | | | | | |
| Transportation Coordinator | | 29,431 | 55,714 | 12,50 | 12,500 |
| Additional Staffing Support | 1,300 | 621 | 388 | | 3,000 |
| Sub-Total Staffing | | | | | |
| Regular Education Buses | | 796,117 | 657,119 | 738,738 | 788,778 |
| Supplies and Routing Software | 128.00 | 14,763.00 | 9,138.00 | 6,590 | 8,000 |
| Total Operating Expenses | 1,428 | 840,932 | 722,359 | 757,828 | 812,278 |
| Operating Budget Transfer | | | | (35,941.00) | |
| Total Expenses | 1,428 | 840,932 | 722,359 | 721,887 | 812,278 |
| Projected Final Balance | 621,242 | 471,255 | 429,275 | <u>-</u> | (119,965) |
| Revenue Correction | n | | | | |
| Fy08 Private School Bus Charged to Reverror | olving Fund in | (60,573) | 60,573 | 60,573 | |
| | • | | (44,715) | 15,858 | |
| Prior Year Revenue Corrections | | 60,573 | 15,858 | 76,431 | |
| Fy10 Declining Ridership failed to produrevenue | ice necessary | , | | 35,941 | |
| FY10 Operating Budget Impact | | | • | 112,372 | |

Updated: 12/29/2009

| | FY | '11 TRAN | NSPORT. | ATION BUDGE | T REQUEST | | | | | |
|---|--|----------------------------------|--|--|--|------------------------------|----------------------|---------------------------|--|-----------------------------|
| TRANSPORTATION PROGRAM FINANCIAL SUMMARY | | FY08 ACTUAL | FY09 ACTUAL | FY10 Budget | FY10 Projected Actual | Budget Pe | erage Seat Ost | FY11 Budget Request | Budget Variance | Average Per Seat Cost |
| INCOME | | | | | approx 11/13/2009 | | | 11/13/2009 | | |
| Operating Budget Funded (Statutory & Financial Assistance) Carry Forward /Revenue Correction Private School Bus | | \$ 386,200 | \$ 425,876 \$ 61,030 | | 396 \$ 437,760 \$ 112,373 tbd |) \$ (6,674) 3 \$ 112,373 | | | \$ (21,985) \$ 119,966 | |
| Sub-total | \$ - | \$ 386,200 | \$ 486.906 | \$ 444,434 | | \$ 105,700 \$ | 965 | \$ 542,415 | \$ 97.981 | \$ 775 |
| Spring Revenue Collections - Next Program Year Carry Forward Purchase Orders | School Bus I \$622,670 \$622.670 | | \$ 471,254 \$ 203,039 \$ 473,990 \$ 3,350 | \$ 770,000 1,400 \$ 770,000 | \$ 429,274 \$ 216,078 \$ 100 1,249 \$ 645,455 | 3 | | 5% | \$ (0) \$ (77,688) | <u> </u> |
| Total Program Income | \$622,670 | . ,. , | \$ 1,151,633 \$ 1,638,539 | \$1,214,434 | | 3 \$ (18,846) \$ | 635 | \$1,234,727 | \$ (77,688) | 660 |
| Expenses | ψ 0ZZ,010 | ψ 1,030,300 | ψ 1,000,000 | \$ 1,214,404 | ψ 1,133,300 | σ ψ (10,040) ψ | 000 | ψ1,204,727 | Ψ 20,233 | 000 |
| Subtotal Staffing Subtotal Regular Education Buses Subtotal Regular Education Buses - Specialty Services | \$ 1,300 - 128 | \$ 30,052 1,182,317 14,763 | \$ 56,102 1,082,995 70,168 | 1.00 \$ 57,080 17 1,183,172 15,000 | 0.50 \$ 25,000 17 1,149,718 20,870 | 3 \$ 33,454 | 0. 16. | ,, | \$ (29,080) \$ (5,005) \$ 13,560 | |
| Total Program Expense | \$ 1,428 | \$1,227,132 | \$1,209,265 | 17.00 \$1,255,252 | 17.00 \$1,195,589 | 9 \$ 59,663 \$ | 635 16. | 50 \$1,234,727 | \$ (20,525) | \$ 660 |
| Balance | \$621,242 | 471,254.27 | \$ 429,274 | \$ (40,818) | \$ (0 | | | \$ 0 | | |
| Calculated Fee | | \$ 550 | \$ 550 | \$ 550 | \$ 550 | | | \$ 550 | | |
| Operating Fee Subsidy | | \$ 87 | | \$ 129 | \$ 85 | | | \$ 110 | | |
| Total Per Seat Cost | | \$ 637 | \$ 632 | \$ 679 | \$ 635 | 5 | | \$ 660 | | |

Recent Developments: The Transportation Program is in the third year of its modified financial structure as well as its service delivery structure. The number of fee based riders has decreased while the number of distance eligible riders has increased. This is most widely attributable to the fee of \$600 per seat with an early bird sign up of \$550. The number of riders qualifying for financial assistance has also increased. In FY10 we implemented online bill payment (MCC) for parents to pay for transportation with a credit card or electronic check. We hope this will allow families flexibility with the payment.

Updated: 12/29/2009

Current Challenges: We continue to be concerned that students are riding without a pass and are beginning to implement various methods of identifying students without passes. We are in the process of transitioning all transportation to the Business Office. This includes all special education students and METCO students. We are working with the LABBB/EDCO Transportation Network to share costs for out of district students with surrounding towns.

<u>Significant Proposed Changes for the Upcoming Fiscal Year and Budget Impact:</u> The district will issue an RFP for a new contract for FY11. We will be activating the Town's bylaw allowing for a five year contract. Our hope is that a five year contract will allow for capitalization be spread over a reasonable depreciation schedule. The district has removed from the program 0.75 FTE of the transportation coordinator and moved it to the operating budget. The transfer reflects that maturity of the program and an appropriate allocation of time to the functions of the office (Regular Educations, Special Education, and METCO).

<u>Proposed FY11 Fee:</u> The Lexington Public Schools has one of the highest fees in the state for transportation and pays one of the highest per day bus costs as well. In order to keep the fee flat, the operating budget has absorbed more of the costs each year as the per day bus cost rises according to contract.

On the Horizon: We are also exploring the possibility of using a GPS system on the buses. Drivers have Nextel phones. There is a GPS application that can be activated and monitored by computer. More information is needed about the cost and capabilities of this application.

FY11 Budget: Revolving Fund Summary