# Lexington Public Schools

Superintendent's FY 09 Recommended Level-Service Budget

> Dr. Paul B. Ash Superintendent of Schools

Mary Ellen Dunn Assistant Superintendent for Finance and Business

December 18, 2008



### Lexington's Vision:

# Excellent, Efficient, and Effective Schools

### Lexington Core Purposes

Academic Excellence

- Caring and Respectful Relationships
- Continuous Improvement

#### LPS Budget Guidelines

#### In developing the FY 09 budget, the Superintendent will:

- 1. Continue the current level of services with the understanding the School Committee will consider equal-cost substitutions in the recommended budget with all assumptions clearly defined.
- 2. Recommend a small number of program improvements that will significantly advance the quality of teaching and learning.
- 3. Ensure all legal mandates will be met.
- 4. Ensure professional staffing guidelines will be met.

#### LPS Budget Guidelines

#### In developing the FY 09 budget, the Superintendent will:

- 5. Continue to identify alternatives which will provide services in more cost-effective ways (e.g., build more in-house capacity to avoid some special education out-of-district costs, reduce energy consumption, reduce special education transportation costs per rider, find less expensive means of purchasing some projects).
- 6. Maintain capital assets in order to support the instructional program, protect the physical assets of the Town of Lexington, and ensure the health and safety of our students.
- 7. Identify ways to reduce the budget, if there are not sufficient monies available to fund a level-service budget.
- 8. In addition the School Committee will meet with the Board of Selectmen to discuss ways to fund unanticipated special education costs.

Approved by School Committee: October 3, 2007

#### What Is a Level Service Budget?

Since no two school budgets can ever be exactly the same, a level-service budget is based on the following assumptions:

- A. No new programs are recommended
- B. Current class size guidelines are maintained
- C. Special education legal requirements are funded
- D. Contractual requirements are funded (e.g. utilities, union contracts, transportation contracts)
- E. No increases for instructional expense budgets, unless legally required (equalized per pupil spending for K-5 and 6-8 schools)

### FY 09 Recommended Level Service Budget

FY 08 Budget

\$ 68,161,243

Recommended Increase

\$ 3,857,931

FY 09 Budget

\$ 72,019,174

5.66%

	Changes
Collective Bargaining (steps, lane changes, negotiations)	3,008,984
Long-term Substitutes (formerly an expense)	200,000
ABA/BCBA Tutors (formerly an expense)	258,000
Positions (SPED & Enrollment)	434,610
Salaries & Wages	\$3,901,594
SPED Tuitions	226,979
Transportation (SPED)	202,423
Transportation (REG)	46,796
Supplies/Materials	65,211
Utilities	-186,173
Long-term Substitutes (formerly an expense)	-140,899
ABA/BCBA Tutors (formerly an expense)	-258,000
Expenses	-\$43,663
Total Request	\$3,857,931

### The Top 5 Challenges We Face

- 1. Meet State, Federal, and Local Revenue Challenges
- 2. Meet all legal and required services
- 3. Fund required special education services adequately
- 4. Provide an adequate mechanism to fund unanticipated special tuition and transportation costs
- 5. Provide excellent, efficient, effective education for all students

# 1. Meet State, Federal, and Local Revenue Challenges

- A 3% projected increase in State Chapter 70 funding for education (\$202,461)
- No projected increase in federal special education funding
- Possible 15% decrease in federal Title I funding

#### 2. Provide Legal and Required Services

#### The FY 09 budget includes funds for:

- Collective bargaining obligations
- Increases in mandated services for special education students
- Increase in mandated services for students learning English as a second language

#### 3. Fund required services adequately

- The budget includes additional funds to pay for the cost of new/changed out-of-district placements (\$226,979 over FY 08 budget)
- The budget includes funds for required special education services (2.9 K-5 teachers, 3.9 instructional assistants)
- The budget includes funds for 1.0 English as a Second Language teacher due to a 27% increase in enrollment

## 4. Provide a mechanism to fund unanticipated special education costs

The Town Manager has proposed the town set up a special education stabilization account. The FY 09 budget only includes a request for known students who require or we expect will require an out-of-district placement.

### 5. Provide effective education for all students

The Level Service budget:

- Continues the district's commitment to data-driven instruction, high standards, and regular education intervention (e.g., Professional Learning Communities, Action Research, middle school math, Boston College Initiative)
- Supports programs and professional staff that promote the social and emotional well-being of our students
- Maintains the current number of grade 6-12 teaching positions
- Reduces the number of K-5 teaching positions, due to declining enrollment (-2.0)
- Continues funding the Math, PE/Wellness, Science curriculum review processes

#### **Additional Teachers**

**Total Teachers** 

Middle School	6-8 Special Ed	Psychologist	0.40
Middle School	6-8 Special Ed	ILP Teacher	0.50
Middle School	6-8 Special Ed	DLP Teacher	1.00
K-12	K-12 Special Ed	Occupational Therapist	1.00
K-12	English Language Learners	ESL Teacher	1.00

3.90

Additional
<b>Instructional Assistants - Special Education</b>

Instructional Assistants - Special Education				
Middle School	6-8 Special Ed	ILP Program	0.50	
Middle School	6-8 Special Ed	DLP Program	2.00	
High School	9-12 Special Ed	High School	3.40	
Total IAs			5.90	
Other Services				
ABA/BCBA	K-12 Special Ed		4.00	
<b>Grand Total</b>			13.80	

#### FY 06 Per Pupil Expenditures

Source – MA Dept. of Education

CAMBRIDGE	K-12	\$22,370
WALTHAM	K12	\$16,190
WESTON	K-12	\$16,073
LINCOLN	K-8	\$15,651
DOVER SHERBORN	Gr. 9-12	\$15,559
CONCORD CARLISLE	Gr. 9-12	\$15,424
CONCORD	K-8	\$14,411
BROOKLINE	K-12	\$14,298
NEWTON	K-12	\$13,822
LINCOLN SUDBURY	Gr. 9 -12	\$13,546
BEDFORD	K-12	\$13,495
DOVER	K-5	\$13,298
LEXINGTON	K-12	\$12,600
WAYLAND	K-12	\$12,317
WATERTOWN	K-12	\$12,287
WESTWOOD	K-12	\$11,885
WELLESLEY	K-12	\$11,494
NATICK	K-12	\$11,092
BELMONT	K_12	\$10,374

# What if Lexington spent the same per pupil as Bedford, Watertown, Waltham, Weston, Brookline, and Newton?

- \$14,366 (average per pupil expenditures for these six towns)
- \$12,600 (Lexington's per pupil expenditure)
  - \$ 1,766 (Net difference)

 $$1,766 \times 6,195 \text{ students} = $10.9 \text{ million per year}$